

Grampian Housing Association Limited

Report of the Board of Management and Consolidated Financial Statements

For the year ended 31 March 2023

Registered Social Landlord No. HAL 120 AL FCA Reference No. 1769R(S) Scottish Charity No. SC042023

CONSOLIDATED REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

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BOARD OF MANAGEMENT, EXECUTIVES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2023

BOARD OF MANAGEMENT

Dr Abhishek Agarwal Christopher Bennett-Taylor Ma'aruf Razzak Margaret Bochel James Cargill Shenthiel Selvam Stewart Davidson **Ritchie Johnson** Kristi Kelly Stuart Rothnie Donna Darling Tigan Daspan Alex Drummond Bob Stewart Jennifer Court David Thomson **Charlotte Torrance** Freva Lees Nikola Will

EXECUTIVE OFFICERS

Craig Stirrat Malcolm McNeil Diane Hendry Linda Clarke Carol Reid Alexander Carle

REGISTERED OFFICE

Huntly House 74 Huntly Street Aberdeen AB10 1TD

EXTERNAL AUDITORS

Alexander Sloan Accountants and Business Advisers 180 St Vincent Street Glasgow G2 5SG (Chair) Re-elected 20 September 2022 Appointed 21 February 2023, Resigned 12 July 2023 Resigned 21 October 2022 Resigned 20 September 2022 (Vice Chair) Re-elected 20 September 2022

Appointed 20 September 2022

Retired 10 April 2023 Resigned 2 May 2023 Appointed 21 February 2023 Appointed 28 July 2023 Appointed 28 July 2023 Appointed 28 July 2023

Chief Executive Depute Chief Executive Chief Operating Office (Resigned 2 February 2023) Director of Finance (Appointed 1 April 2023) Director of Customer Services (Appointed 1 April 2023) Director of Asset management (Appointed 1 April 2023)

INTERNAL AUDITORS

Henderson Loggie The Vision building 20 Greenmarket Dundee DD1 4QB

BOARD OF MANAGEMENT, EXECUTIVES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2023 (continued)

BANKERS

The Royal Bank of Scotland plc 78 Union Street Aberdeen AB10 1HH

BANKERS

Nationwide Building Society Caledonia House Carnegie Avenue Dunfermline KY11 8PJ

BANKERS

Bank of Scotland 38 Albyn Place Aberdeen AB10 1YN

SOLICITORS

Harper MacLeod LLP The Ca'doro 45 Gordon Street Glasgow G1 3PE

BOARD OF MANAGEMENT, EXECUTIVES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2023

The Board of Management presents its report and the financial statements for the year ended 31 March 2023.

Legal Status

The Association is registered with the Financial Conduct Authority as a Co-operative and Community Benefit Society (No. 1769R(S)), the Scottish Housing Regulator as a registered social landlord (No. HAL 120 AL) under the Housing (Scotland) Act 2010 and as a registered Scottish Charity with the charity number SC042023.

Principal Activities

The principal activity of Grampian Housing Association (the Group) is to provide and manage quality affordable accommodation for people in housing need. The Association owns and manages a wide range of housing for rent. It also has a significant portfolio of shared ownership properties. The Association works closely with local authorities to provide accommodation for homeless households and in partnership with others it provides special needs accommodation throughout the Grampian area. The Association also has relationships with other agencies including NHS Grampian.

There are two active subsidiaries Kirkgate Developments Limited and TLC Housing Maintenance Limited. The former develops and manages properties for sale, mid-market and market rent properties as well as developing opportunities for social enterprise and commercial and community facilities.

TLC Housing Maintenance Limited, provides maintenance services to the Association and its main objectives are to provide better quality services to tenants and provide value for money to the Association through VAT savings on services provided.

Review of Business and Future Developments

Objectives

The future objectives of the Group are centred on the provision of affordable high quality and energy efficient housing with a pragmatic mix of social rent, shared ownership mid-market rent and market rent, backed up by the provision of housing support. As a registered charity, all aims and objectives must be compatible with the Association's charitable status or carried out by Group companies where necessary. Objectives are measured against appropriate Key Performance Indicators and performance is regularly reviewed by the Association's Board and Sub Committees and reported annually to the Scottish Housing Regulator and tenants.

Strategy for Achieving Objectives

The Group's objectives are managed via a rolling programme of updates to its Business Plan. The current Business Plan cycle runs from 2023 to 2028 which has been prepared following rigorous and comprehensive review and external input and validation. The plan is the subject of annual review as well as an assessment of performance against the agreed objectives. The Business Plan sets out the vision and reflects the Association's aim to achieve sector leading levels of customer satisfaction by delivering the "Grampian Deal" to focus on providing excellent customer service and to increase our customer satisfaction levels.

The Executive Team are responsible for day to day implementation of the Business Plan and is in turn the subject of a performance management framework which breaks objectives down into a series of actions for departmental teams and individuals. At a strategic level key indicators are regularly reported to the Board, and at a micro level individual actions are reviewed via ongoing staff appraisal.

Review of Business and Future Developments (Contd.)

Business Model

The Group's business model is defined via the business planning process described above. The provision of affordable housing remains at its core, with a strong foundation in terms of commitment to current tenants. This is augmented by new build investment supported by government grant to address continued strong demand for social housing and provision for key workers in the Grampian area. The Group is also conscious of the need for increased efficiency in an environment where public finance is the subject of constraint and has embarked on a major programme of transformation which aims to improve the value for money which it delivers. This is summarised as 'Cheaper, better, quicker'.

Development and Performance

During 2022-23, the Group increased capital investment in its properties: this included 128 new bathrooms, 107 new boilers, 21 full heating systems, 16 insulation replacements, 269 new kitchens, 375 new door entry systems, 123 full window installations and 28 roof replacements. A number of new properties were also built during the year, with 113 units added to the Group's portfolio including an additional 7 off the shelf properties purchased during the year.

The Grampian Group monitors performance through budgets, forecasts and financial planning. The Association continues to build on earlier work and has recently carried out a review of the governance structure which has been designed to further strengthen good governance and support scrutiny and ensure that a focus on good outcomes for tenants remains at the heart of the Association. This demonstrates our commitment to continuous improvement.

The Association continues to upgrade and invest in its systems and processes during the year in the context of a strategy to migrate existing services to digital and mobile platforms for those customers who can access these. Grampian also remains focused on value for money and to this end; continues to participate in a UK wide benchmarking service (Housemark).

The Association's turnover was £23,250,000, which represented an increase of £1,991,000 (2022: £21,259,000). This increase relates to rent received from new build properties moving into management and a rent increase applied from April 2022. Operating costs of £18,143,000 which represents an 18.2% increase when compared to (2022: £15,348,000), Grampian has experienced increased costs with the the knock on effect from the post-covid pandemic and the current economic climate with high inflation. Interest payable and similar charges has increased to £4,283,000 when compared to £3,024,000 in 2022 due to a refinancing exercise which was completed during the financial year and included additional new loan funding to support the ongoing development programme. Surplus before taxation was £1,772,000 for 2023 compared with £3,868,000 for 2022, a decrease of £2,096,000. Overall the Grampian Group has maintained a strong financial position during the current economic challenges.

This year the Association had net current assets of £1,516,000 when compared to the previous years net current liabilities (2022: (£28,030,000)), Creditors amounts falling due within one year has decreased significantly by £28,960,000. This related to a revolving credit facility (RCF) which expired on 30th June 2022 and has been refinanced this financial year to include additional loan funding to support the ongoing development program.

Kirkgate Developments Limited's operational results showed increased turnover of 28% at £1,738,000 compared to £1,356,000 in 2022, as a result of new additional units being managed on behalf of Grampian Housing Association Limited. This was offset by an increase in operating expenditure of 8% at £1,285,000 compared to £1,188,000 in 2022 mainly due to an increase in cyclical and other works and also an increase in contractors pricing due to current economic challenges. This year there was a gift aid payment made to the parent company of £34,000 and a reduction in the annual revaluation loss on investment properties of £79,000 overall resulting in a surplus before taxation of £234,000 (2022: £182,000).

Review of Business and Future Developments (Contd.)

TLC Housing Maintenance has incurred a small profit this year which has resulted in a surplus before taxation of £9,000 for 2023 (2022: surplus of £2,000). TLC has now completed five years of trading. The outcome for the period reflects the challenges faced as a result of the current economic climate and the continued effect of Covid 19 disruption. TLC is reviewing ways to mitigate these risks and continues to provide an excellent service to tenants.

Future Prospects

The Group's long term financial plans show that it can withstand and adapt to change in the face of increased financial pressures. The post Covid landscape and with the knock on effect of the wider economic environment with high inflation and interest rate rises has had an impact on the Grampian Group in terms of significant increases in costs including energy costs. The Group's ongoing transformation journey has ensured that it is well placed to work through the difficult economic conditions that are likely to prevail for some time to come. A balancing act will be required to maintain affordable rents and in maintaining service quality and improvement to meet the legitimate expectations of existing customers, and at the same time addressing unmet housing need.

In 2022/23 the Association achieved a positive outcome and has managed the economic pressures well. The Association secured new funding and has sufficient cash resources to maintain momentum on its committed development programme as well as continue to work to ensure compliance with its Treasury Management Strategy which is informed by a comprehensive and strategic review of future capital needs.

Principle Risks and Uncertainties

The Group faces a mix of national and local environmental risks, and assessment of risk forms an integral part of the Business Plan. Regular review and scenario testing is an essential part of our risk mitigation strategy. The socio-economic impact of Covid 19 combined with the wider economic crisis is likely to be long lasting and structural in nature. The Association continues to watch emergent cost pressures.

Although Scottish Government grant support for new build reflects current commitment the position beyond that is unclear. Added to this is the impact of the Brexit post transition period as well as any further call for constitutional change within the UK., the long term political context for the sector is not wholly clear.

In terms of social rents, despite the provision of state benefits, the impact of higher arrears and lag time in their recovery will remain a risk that the Group must continue to focus on mitigating. This risk is compounded as a result of pressure on households due to the cost of living crisis.

The Association is conscious of its obligations in respect of new standards in regard to energy efficiency and playing its part in respect of zero carbon.

Review of Business and Future Developments (Contd.)

Key Performance Indicators

The Association's relevant Key Performance Indicators (KPIs), which are based on data returned and published in the Annual Return on the Charter to the Scottish Housing Regulator, are as in the following table.

| Performance Area | Scottish RSL ARC average 2021/22 | GHA ARC average 2021/22 | GHA ARC average 2022/23 | GHA Change between 21/22 & 22/23 | GHA 2022/23 Target |
|---|--|----------------------------------|----------------------------------|--|--------------------------|
| % Stock EESSH 1 compliant | 93.40% | 93.60% | 93.70% | 0.10% | 95.00% |
| Average days to complete an adaptation | 55.30 | 77.20 | 42.80 | 34.40 | 65.00 |
| Average calendar days to re-let voids | 43.90 | 41.90 | 39.40 | 2.50 | 37.00 |
| % Rent loss due to voids | 1.20% | 1.06% | 1.02% | 0.04% | 1.00% |
| % Gross rent arrears due | 4.20% | 4.86% | 4.77% | 0.09% | 4.70% |
| % New tenancies sustained more than a year (applicants on waiting list) | 90.50% | 90.14% | 91.50% | 1.36% | 94.00% |
| % Tenants satisfied with quality of home | 86.30% | 73.78% | 84.00% | 10.22% | 80.00% |

Despite difficult conditions and pressures, overall the Grampian Group has continued to perform well.

We have worked hard to understand the reasons for tenant dissatisfaction and as a result overall our tenant satisfaction levels have increased to 80% since pre Covid. The launch of the Grampian Deal strengthens the Grampian Group's commitment to delivering customer centric services, ensuring our business objectives, service income and expenditure risk will be more closely scrutinised in support of good outcomes for customers and staff.

On account of the quality of stock and environment, maintaining above Scottish average housing standards.

Arrears performance has improved despite the impact of the pandemic and our new Neighbourhood Officers are working hard to maintain the position.

Governance

The Governance structure has recently been reviewed to ensure it is robust, the structure aims are to strengthen focus on good outcomes for tenants, performance, assurance and risk management.

The Board are responsible for the maintenance and integrity of the corporate and financial information on the website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2023

Review of Business and Future Developments (Contd.)

Going Concern

Based on its budgetary and forecasting processes the Board of Management has a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future; therefore, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

Related Party Transactions

Certain senior officers held non-executive positions with related social enterprises in the Grampian area. Any transactions with respect to these and other relevant linkages are listed in notes to the Financial Statements.

Board of Management and Executive Officers

The members of the Board of Management and the Executive officers are listed on page 1.

Each member of the Board of Management holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of directors, they act as executives within the authority delegated by the Board of Management.

The members of the Board of Management are also trustees of the charity. Members of the Board of Management are appointed by the members at the Association's Annual General Meeting.

Statement of Board of Management's Responsibilities

The Co-operative and Community Benefit Societies Act 2014 requires the Board of Management to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing those financial statements the Board of Management is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Association will continue in business; and
- prepare a statement on internal financial control.

The Board of Management is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to: ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019. It is also responsible

for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly

Statement on Internal Financial Control

The Board of Management acknowledges its ultimate responsibility for ensuring that the parent Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the parent Association, or for publication;
- the maintenance of proper accounting records; and
- the safeguarding of assets against unauthorised use or disposition.

It is the Board of Management's responsibility to establish and maintain systems of internal financial control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Group's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems and rules relating to the delegation of authority, which allow the monitoring of controls and restrict the unauthorised use of Group assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Board of Management to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- quarterly financial management reports are prepared promptly, providing relevant, reliable and up to date financial and other information, with significant variances from budget being investigated as appropriate;
- regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through the Board of Management;
- the Board of Management receives reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Group is undertaken; and
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The Board of Management has reviewed the effectiveness of the system of internal financial control in existence in the Group for the year end 31 March 2023. No weaknesses were found in the internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report on the financial statements.

Donations

During the year the Association made charitable donations of £399 (2022 - £7,730).

Disclosure of Information to the Auditor

The members of the Board of Management at the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant information of which the auditors are unaware. They confirm that they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2023

Auditor

A resolution to reappoint the Auditors, Alexander Sloan, Accountants and Business Advisers, will be proposed at the Annual General Meeting. The Auditor is appointed for an initial term of three years with a two year option.

By order of the Board of Management



MALCOLM MCNEIL Secretary 29 August 2023

REPORT BY THE AUDITORS TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED ON CORPORATE GOVERNANCE MATTERS

In addition to our audit of the financial statements, we have reviewed your statement on page 8 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes which are issued by the Scottish Housing Regulator.

Basis of Opinion

We carried out our review having regard to the requirements to corporate governance matters within Bulletin 2006/5 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reason given for non-compliance.

Opinion

In our opinion the Statement of Internal Financial Control on page 8 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

Through enquiry of certain members of the Board of Management and Officers of the Association and examination of relevant documents, we have satisfied ourselves that the Board of Management's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls.

ALEXANDER SLOAN Accountants and Business Advisers Statutory Auditors GLASGOW 29 August 2023



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2023

Opinion

We have audited the financial statements of Grampian Housing Association Limited (the 'Parent') and its subsidiaries (the 'Group') for the year ended 31 March 2023 which comprise the Group and Parent Statement of Comprehensive Income, the Group and Parent Statement of Financial Position, the Group and Parent Statement of Cash Flows, and related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's affairs as at 31 March 2023 and of the surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019.

Basis of Opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board of Management's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Board of Management with respect to going concern are described in the relevant sections of this report.

Other Information

The Board of Management is responsible for the other information. The other information comprises the information contained in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2023 (continued)

Other Information (Contd.)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- proper books of account have not been kept by the Group in accordance with the requirements of the legislation;
- a satisfactory system of control over transactions has not been maintained by the Group in accordance with the requirements of the legislation;
- the Statement of Comprehensive Income and Statement of Financial Position are not in agreement with the books of account of the Group; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Board of Management

As explained more fully in the statement of Board of Management's responsibilities as set out on page 6, the Board of Management is responsible for the preparation of the financial statements and for being satisfied that they give true and fair view, and for such internal control as the Board of Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Management either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2023 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we gained an understanding of the legal and regulatory framework applicable to the Group through discussions with management, and from our wider knowledge and experience of the RSL sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Group, including the Co-operative and Community Benefit Societies Act 2014 (and related regulations), the Housing (Scotland) Act 2010 and other laws and regulations applicable to a registered social housing provider in Scotland. We also considered the risks of non-compliance with the other requirements imposed by the Scottish Housing Regulator and we considered the extent to which non-compliance might have a material effect on the financial statements.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reviewing the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing the Association's Assurance Statement and associated supporting information; and
- reviewing correspondence with the Scottish Housing Regulator and HMRC.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2023 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud (Contd.)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. The description forms part of our audit report.

Use of our Report

This report is made solely to the Association's members as a body, in accordance with Part 7 of the Cooperative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.



ALEXANDER SLOAN Accountants and Business Advisers Statutory Auditors GLASGOW 29 August 2023



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2023

| | Notes | £000 | 2023 £000 | £000 | 2022 £000 |
|---|-------|---------|--------------|---------|--------------|
| Revenue | 2 | | 24,075 | | 21,972 |
| Operating costs | 2 | | 18,489 | | 15,880 |
| OPERATING SURPLUS | | | 5,586 | | 6,092 |
| Gain on sale of housing stock | 7 | 651 | | 745 | |
| Gain on sale of other assets | | 1 | | - | |
| Interest receivable and other income | | 106 | | 1 | |
| Interest payable and similar charges | 8 | (4,284) | | (3,024) | |
| Movement in fair value of financial instruments | | (79) | | 146 | |
| | | | (3,605) | | (2,132) |
| Surplus on ordinary activities before taxation | 9 | | 1,981 | | 3,960 |
| Tax on surplus on ordinary activities | 10 | | (80) | | (121) |
| SURPLUS FOR THE YEAR | | | 1,901 | | 3,839 |
| TOTAL COMPREHENSIVE INCOME | | | 1,901 | | 3,839 |

The results relate wholly to continuing activities.

PARENT STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2023

| | Notes | £000 | 2023 £000 | £000 | 2022 £000 |
|--|-------|---------|--------------|---------|--------------|
| Revenue | 2 | | 23,250 | | 21,259 |
| Operating costs | 2 | | 18,143 | | 15,348 |
| OPERATING SURPLUS | | | 5,107 | | 5,911 |
| Gift aid received | | 34 | | 92 | |
| Gain on sale of housing stock | 7 | 651 | | 745 | |
| Interest receivable and other income | | 263 | | 144 | |
| Interest payable and similar charges | 8 | (4,283) | | (3,024) | |
| | | | (3,335) | | (2,043) |
| Surplus on ordinary activities before taxation | 9 | | 1,772 | | 3,868 |
| Tax on surplus on ordinary activities | 10 | | - | | - |
| SURPLUS FOR THE YEAR | | | 1,772 | | 3,868 |
| TOTAL COMPREHENSIVE INCOME | | | 1,772 | | 3,868 |

The results relate wholly to continuing activities.

GROUP STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2023

| | Notes | | 2023 | | 2022 |
|--|-------|-----------|-----------|-----------|-----------|
| | NOICS | £000 | £000 | £000 | £000 |
| NON-CURRENT ASSETS | | | | | |
| Intangible assets | 11 | | 167 | | 136 |
| Housing properties - depreciated cost | 12 | | 269,886 | | 262,287 |
| Other tangible assets | 12 | | 1,912 | | 1,980 |
| Investments | 13 | | 5,649 | | 5,728 |
| | | | 277,614 | | 270,131 |
| CURRENT ASSETS | | | | | |
| Stock and work in progress | 14 | 666 | | 352 | |
| Receivables | 16 | 1,118 | | 2,491 | |
| Cash and cash equivalents | 17 | 5,824 | | 4,034 | |
| | | 7,608 | | 6,877 | |
| CREDITORS: Amounts falling due within one year | 18 | (5,655) | | (34,669) | |
| NET CURRENT ASSETS / (LIABILITIES) | | | 1,953 | | (27,792) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 279,567 | | 242,339 |
| CREDITORS: Amounts falling due after more than one year | 19 | | (89,638) | | (59,673) |
| PROVISIONS FOR LIABILITIES AND CHARGES | | | | | |
| Other Provision | 28 | (632) | | (565) | |
| | | | (632) | | (565) |
| DEFERRED INCOME | | | () | | () |
| Social housing grants | 21 | (154,690) | | (149,282) | |
| Other grants | 21 | (9,233) | | (9,346) | |
| | | | (163,923) | | (158,628) |
| NET ASSETS | | | 25,374 | | 23,473 |
| EQUITY | | | | | |
| Share capital | 22 | | 1 | | 1 |
| Revenue reserves | | | 23,290 | | 21,331 |
| Revaluation reserve | | | 2,060 | | 2,139 |
| Furniture reserves | | | 23 | | 2 |
| | | | 25,374 | | 23,473 |

The financial statements were approved by the Board of Management and authorised for issue and signed on their behalf on 29 August 2023.





Secretary

PARENT STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2023

| | Notes | £000 | 2023 £000 | £000 | 2022 £000 |
|--|-------|-----------|--------------|-----------|--------------|
| NON-CURRENT ASSETS | | 2000 | 2000 | 2000 | 2000 |
| Intangible assets | 11 | | 167 | | 136 |
| Housing properties - depreciated cost | 12 | | 269,886 | | 262,287 |
| Other tangible assets | 12 | | 1,907 | | 1,978 |
| | | | 271,960 | | 264,401 |
| RECEIVABLES: Amounts falling due after more than | ı | | | | |
| one year | 15 | | 3,125 | | 3,194 |
| CURRENT ASSETS | | | | | |
| Stock and work in progress | 14 | 640 | | 314 | |
| Receivables | 16 | 1,238 | | 2,579 | |
| Cash and cash equivalents | 17 | 5,168 | | 3,567 | |
| | | 7,046 | | 6,460 | |
| CREDITORS: Amounts falling due within one year | 18 | (5,530) | | (34,490) | |
| NET CURRENT ASSETS / (LIABILITIES) | | | 1,516 | | (28,030) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 276,601 | | 239,565 |
| CREDITORS: Amounts falling due after more than | | | | | |
| one year | 19 | | (89,616) | | (59,641) |
| PROVISIONS FOR LIABILITIES AND CHARGES | | | | | |
| Other Provision | 29 | (115) | | (121) | |
| | | | (115) | | (121) |
| DEFERRED INCOME | | | | | |
| Social housing grants | 21 | (154,690) | | (149,282) | |
| Other grants | 21 | (9,233) | | (9,346) | |
| | | | (163,923) | | (158,628) |
| NET ASSETS | | | 22,947 | | 21,175 |
| EQUITY | | | | | |
| Share capital | 22 | | 1 | | 1 |
| Revenue reserves | | | 22,946 | | 21,174 |
| | | | 22,947 | | 21,175 |

The financial statements were approved by the Board of Management and authorised for issue and signed on their behalf on 29 August 2023.

Board Member

Board Member

Secretary

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

| | Notes | £000 | 2023 £000 | £000 | 2022 £000 |
|--|---------|--------------|--------------|------------------------|--------------|
| Surplus for the Year | | | 1,901 | | 3,839 |
| Adjustments for non-cash items: | | | | | |
| Depreciation of tangible fixed assets | 12 | 5,405 | | 4,949 | |
| Amortisation of intangible assets | 11 | 37 | | 28 | |
| Amortisation of capital grants | 21 | (1,711) | | (1,613) | |
| (Decrease)/increase in provisions Gain on disposal of tangible fixed assets | | (6) (652) | | (29) (745) | |
| Taxation | 10 | 80 | | 121 | |
| Change in market value of investments | 10 | 79 | | (146) | |
| | | | | (110) | |
| | | (() | 3,232 | | 2,565 |
| Interest receivable | | (106) | 4.470 | (1) | 0.000 |
| Interest payable | 8 | 4,284 | 4,178 | 3,024 | 3,023 |
| Operating cash flows before movements in | | | | | |
| working capital | | | 9,311 | | 9,427 |
| Change in stock | | (314) | 0,011 | (226) | 0,127 |
| Change in debtors | | 119 | | (24) | |
| Change in creditors | | (1,173) | | (1,098) | |
| 5 | | | (1,368) | | (1 249) |
| | | | · · · | | (1,348) |
| Net cash inflow from operating activities | | | 7,943 | | 8,079 |
| Investing Activities | | | | | |
| Acquisition and construction of properties | | (14,481) | | (18,021) | |
| Purchase of Intangible Fixed Assets | | (68) | | (30) | |
| Purchase of other fixed assets | | (16) | | (79) | |
| Social housing grant received | | 8,832 | | 4,740 | |
| Social housing grant repaid | | (477) | | (272) | |
| Other grants received | | - | | 1 | |
| Other grants repaid | | (7) | | (7) | |
| Proceeds on disposal of housing properties | | 2,216 | | 2,847 | |
| Net cash outflow from investing activities | | | (4,001) | | (10,821) |
| Financing Activities | | | | | |
| Financing Activities | | 4,750 | | 7,435 | |
| Interest received on cash and cash equivalents | | 106 | | , , 35 1 | |
| Interest paid on loans | | (4,284) | | (3,024) | |
| Loan principal repayments | | (2,724) | | (1,813) | |
| | | | | | |
| Net cash (outflow) / inflow from financing act | ivities | | (2,152) | | 2,599 |
| Increase/(decrease) in cash | 23 | | 1,790 | | (143) |
| Opening cash & cash equivalents | | | 4,034 | | 4,177 |
| Closing cash & cash equivalents | | | 5,824 | | 4,034 |
| Cash and cash equivalents as at 31 March | | | | | |
| Cash | 23 | | 5,824 | | 4,034 |
| | | | | | |
| | | | 5,824 | | 4,034 |

PARENT STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

| | Notes | £000 | 2023 £000 | £000 | 2022 £000 |
|---|----------|----------------|----------------|-----------------|------------------------|
| Surplus for the Year | | | 1,772 | | 3,868 |
| Adjustments for non-cash items: | | | | 4.0.40 | |
| Depreciation of tangible fixed assets | 12 | 5,404 | | 4,949 | |
| Amortisation of intangible assets Amortisation of capital grants | 11 21 | 37 (1,711) | | 28 (1,613) | |
| (Decrease)/increase in provisions | 21 | (1,711) (6) | | (1,013) (29) | |
| Gain on disposal of tangible fixed assets | | (651) | | (745) | |
| | | | 0.070 | | 0 500 |
| Interest receivable | | | 3,073 (263) | | 2,590 (144) |
| Interest payable | 8 | | 4,283 | | (<i>144)</i> 3,024 |
| interest payable | 0 | | 4,200 | | 0,024 |
| Operating cash flows before movements in | | | | | |
| working capital | | | 8,865 | | 9,338 |
| Change in stock | | (326) | | (208) | |
| Change in debtors | | 68 | | (29) | |
| Change in creditors | | (1,091) | | (1,183) | |
| | | | (1,349) | | (1,420) |
| Net cash inflow from operating activities | | | 7,516 | | 7,918 |
| Investing Activities | | | , | | , |
| Acquisition and construction of properties | | (14,481) | | (18,021) | |
| Purchase of Intangible Fixed Assets | | (68) | | (30) | |
| Purchase of other fixed assets | | (12) | | (79) | |
| Social housing grant received | | 8,832 | | 4,740 | |
| Social housing grant repaid | | (477) | | (272) | |
| Other grants received | | - | | 1 | |
| Other grants repaid | | (7) | | (7) | |
| Proceeds on disposal of housing properties | | 2,212 | | 2,847 | |
| Net cash outflow from investing activities | | | (4,001) | | (10,821) |
| Financing Activities | | | | | |
| Loan Advances Received | | 4,750 | | 7,500 | |
| Interest received on cash and cash equivalents | | 263 | | 144 | |
| Interest paid on loans | | (4,283) | | (3,024) | |
| Loan principal repayments | | (2,644) | | (1,802) | |
| Net cash (outflow) / inflow from financing acti | vities | | (1,914) | | 2,818 |
| Increase/(decrease) in cash | 23 | | 1,601 | | (85) |
| Opening cash & cash equivalents | | | 3,567 | | 3,652 |
| Closing cash & cash equivalents | | | 5,168 | | 3,567 |
| | | | | | |
| Cash and cash equivalents as at 31 March | | | | | |
| Cash | 23 | | 5,168 | | 3,567 |
| | | | 5,168 | | 3,567 |
| | | | | | |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2023

| | Share Capital £000 | Revaluation Reserve £000 | Furniture Reserve £ | Revenue Reserve £000 | Total £000 |
|---|--------------------------|--------------------------------|---------------------------|----------------------------|---------------|
| Balance as at 1 April 2021 | 1 | 1,993 | - | 17,654 | 19,648 |
| Other movements | - | 146 | 2 | (162) | (14) |
| Surplus for the year | - | - | - | 3,839 | 3,839 |
| Balance as at 31 March 2022 | 1 | 2,139 | 2 | 21,331 | 23,473 |
| Balance as at 1 April 2022 Other movements | 1 | 2,139 | 2 | 21,331 79 | 23,473 |
| Surplus for the year | - | (79) - | 21 | 1,880 | - 1,901 |
| Balance as at 31 March 2023 | 1 | 2,060 | 23 | 23,290 | 25,374 |

PARENT STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2023

| | Share Capital £000 | Revenue Reserve £000 | Total £000 |
|--|--------------------------|----------------------------|-----------------|
| Balance as at 1 April 2021 Surplus for the year | 1 | 17,306 3,868 | 17,307 3,868 |
| Balance as at 31 March 2022 | 1 | 21,174 | 21,175 |
| Balance as at 1 April 2022 Surplus for the year | 1 | 21,174 1,772 | 21,175 1,772 |
| Balance as at 31 March 2023 | 1 | 22,946 | 22,947 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS

1. PRINCIPAL ACCOUNTING POLICIES

Legal status

The Association is registered under the Co-operative and Community Benefit Societies Act 2014, is registered by the Financial Conduct Authority, is registered with the Scottish Housing Regulator under the Housing (Scotland) Act 2010 and is a public benefit entity. The company is registered on The Scottish Charity Register, Charity Number SC042023. The company is registered in Scotland and the address of the Company's registereed office and principal place of business is Huntly House, 74 Huntly Street, Aberdeen, AB10 1TD.

The Association's principal activities and the nature of the operations are as described in the Report of the Board of Management.

Basis of accounting

These financial statements have been prepared in accordance with UK Generally Accepted Accounting Practice (UK GAAP) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' ('FRS 102'), the Housing SORP 2014 'Statement of Recommended Practice for Registered Housing Providers' and comply with the Determination of Accounting Requirements 2019, and under the historical cost convention, modified to include investment properties at fair value.

The financial statements are prepared in Sterling (\pounds) and are rounded to the nearest whole $\pounds'000$ unless where otherwise stated.

Basis of consolidation

The Group financial statements consolidate the results of Grampian Housing Association Limited, and its subsidiary companies Kirkgate Developments Limited and TLC Housing Management Limited using acquisition accounting. The dormant subsidiaries are not included in the consolidation.

In accordance with FRS102, the association has taken advantage of the exemptions available under Section 33 of disclosing related party transactions with subsidiary undertakings.

Critical accounting estimates and areas of judgement

Preparation of the financial statements requires management to make critical judgements and estimates concerning the future. Estimates and judgements are continually evaluated and are based on historical experience, advice from qualified experts and other factors including expectations of future events that are believed to be reasonable under the circumstances.

The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are included below.

Critical accounting estimates:

Valuation of property and investment property

• Management reviews its estimate of the useful lives of depreciable assets at each reporting date based on historical data and sector standards.

· Management commissions an independent valuation of the investment properties on an annual basis.

Components of housing properties

• Management reviews its asset components at each reporting date based on historical data and sector standards.

• Management reviews its estimate of the useful lives of depreciable components at each reporting date based on historical data and sector standards.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Properties held for sale

· Management reviews the properties held as stock for sale to ensure the recoverability of the cost of the asset.

Allocation of costs for Shared Ownership developments

· Management reviews the shared historical costs and allocates on a pro-rata basis, reviewing this area annually

Impairment

- · Measurement of recoverable amount for impairment reviews
- · Cash generating units

Recoverable amount of rent arrears and other debtors

· Management reviews the arrears annually and on this basis, will set a level of outstanding debt against which a provision will be made

Going concern

The Group has a significant asset base matched by growing reserves. Recent cash flow forecasts covering a period of 1 year from the signing of these financial statements indicate that there are sufficient loan facilities in place to meet the Group's borrowing requirements. From quarterly reports, the Association receives sufficient information to react should adverse circumstances pose a threat to the Association and for this reason, a 1 year forecast is seen as appropriate. These forecasts include a level of investment in grant assisted social rental developments. On that basis, the Board of Management has a reasonable expectation that the Group has adequate resources to continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Revenue

Revenue comprises rental and service charge income receivable in the period from tenants and owner occupiers, fees and revenue based grants receivable from local authorities and the Scottish Government and fees from the provision of management services. It also includes lease income from commercial property and from the sale of properties within the shared ownership sector and tenants right to buy properties. It also includes grant income to subsidise wider agenda activities and fees from operating the government's Help to Buy schemes and sundry other income.

Rental income is recognised from the point when properties under development reach practical completion or otherwise become available for letting, net of any voids.

Income from sales of shared ownership properties and tenant right to buy properties is recognised at the point of legal completion of the transaction.

Revenue grants are receivable when the conditions for receipt of agreed grant funding have been met.

Government Grants

Government grants include grants receivable from the Scottish Government, local authorities and other government bodies. Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants received for housing properties are recognised in income over the useful economic life of the structure of the asset under the accruals model, with no amortisation in the year of addition.

On disposal of an asset for which government grant was received, where there is no obligation to repay the grant, then any unamortised grant remaining is derecognised as a liability and recognised as income. Where there is a requirement to repay a grant, a liability is included in the Statement of Financial Position to recognise this obligation.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Other Grants

Grants received from non-government sources are recognised using the performance model. Grants are recognised as income when the associated performance conditions are met.

Interest Income

Interest income is accrued on a time-apportioned basis, by reference to the principal outstanding at the effective interest rate.

Investment Income

Investment income is recognised on an accruals basis.

Development costs and allowances

Development allowances are intended to finance certain internal administrative costs relating to the acquisition and development of housing land and buildings for approved schemes. Notional development allowances become available in instalments according to the progress of work on the scheme and are included in HAG or are treated as deferred allowances in accruals and deferred income while development costs are added to housing properties. Deferred development allowances are used to fund future development costs.

Deferred Income

Income received in advance for commercial properties (in the form of a grassum) and for housing properties from the Foyer is treated as deferred income and released to the income and expenditure account over the period to which the rent relates.

Intangible Assets and Goodwill

All intangible assets shall be considered to have a finite useful life. The use of an intangible asset that arises from contractual or other legal rights shall not exceed the period of the contractual or other legal rights, but may be shorter depending on the period over which the entity expects to use the asset. The intangible assets are amortised to write down the cost of each asset to its estimated residual value, based on the straight line basis over the estimated years of the asset's life.

Tangible fixed assets - housing properties

Housing properties are properties for the provision of social housing or to otherwise provide social benefit and are principally properties available for rent and shared ownership.

Completed housing and shared ownership properties are stated at cost less accumulated depreciation and impairment losses.

Cost includes the cost of acquiring land and buildings and expenditure incurred during the development period.

Works to existing properties which replace a component that has been treated separately for depreciation purposes, along with those works that enhance the economic benefits of the assets are capitalised as improvements. Such enhancements can occur if improvements result in either:

- · An increase in rental income
- · A material reduction in future maintenance costs; or
- A significant extension to the life of the property.

Shared ownership properties are split proportionally between fixed assets and current assets based on the element relating to expected first tranche sales. The first tranche portion is classed as a current asset and related sales proceeds are included in turnover. The remaining element is classed as a fixed asset and included in housing properties at cost, less any provisions needed for depreciation or impairment. Where the first tranche has been sold prior to the acquisition of the properties, these are included in fixed assets only.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (Continued)

I. PRINCIPAL ACCOUNTING POLICIES (Continued.)

Investment properties

Investment properties, (including properties held under an operating lease) consist of commercial properties and properties not held for social benefit. These properties are initially measured at cost and subsequently measured at fair value. Changes in fair value are recognised in income and expenditure.

The Companies Act 2006 requires all properties to be depreciated. However, this requirement conflicts with the generally accepted accounting principle set out in FRS 102. The Board of Management consider that, because investment properties are not held for consumption, but for their investment potential, to depreciate them would not give a true and fair view.

If this departure from the Companies Act 2006 had not been made in order to give a true and fair view, the surplus/deficit for the financial year would have been reduced by depreciation. However, the amount of depreciation cannot reasonably be quantified because depreciation is only one of the many factors reflected in the annual valuation and the amount relating to the depreciation of the property cannot be separately identified.

Depreciation of housing properties

The Association separately identifies the major components of its housing properties and charges depreciation so as to write-down the cost of each component to its estimated residual value, based on a straight line basis over the estimated years of the component's life.

| Component Name | Useful Economic Life Depreciation Rate |
|---------------------------|---|
| Land | Not Depreciated |
| Assets under construction | Not Depreciated |
| Structure | 100 years |
| Roofs | 60 years |
| Kitchens | 15 years |
| Bathrooms | 25 years |
| Windows and Doors | 25 years |
| Lifts | 20 years |
| Heating Systems | 25 years |
| Door Entry Systems | 15 years |
| Electrics | 20 years |
| Boilers | 12 years |
| Insulation | 25 years |
| | |

No depreciation is charged on these assets in the year of purchase, but a full year's charge is made on the year of disposal.

Impairments of fixed assets

An assessment is made at each reporting date of whether there are indications that a fixed asset (including housing properties) may be impaired or that an impairment loss previously recognised has fully or partially reversed. If such indications exist, Grampian estimates the recoverable amount of the asset.

Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of fair value less costs to sell and value-in-use of the asset based on its service potential are recognised as impairment losses in the income and expenditure account.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in income and expenditure. On reversal of an impairment loss, the depreciation or amortisation is adjusted to allocate the asset's revised carrying amount (less any residual value) over its remaining useful life.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

Other tangible fixed assets

Tangible fixed assets are initially measured at cost, net of depreciation and any impairment losses. Depreciation is provided on all tangible fixed assets, other than freehold land and investment properties, at rates calculated to write off the cost or valuation of each asset to its estimated residual value on a straight line basis over its expected useful life as follows:

| Asset Category | Depreciation Rate |
|---|-------------------|
| Freehold land and buildings | 100 years |
| Freehold land and buildings improvements | 15 years |
| Commercial properties | 100 years |
| Commercial properties improvements | 15 years |
| Heritable property | 50 years |
| Plant, machinery, fixtures and motor vehicles | 3 to 5 years |
| Computer hardware and software | 4 years |

Residual value is calculated on prices prevailing at the report date, after estimating costs of disposal, for the asset as if it were at the age and in the condition expected at the end of its useful life.

No depreciation is charged on these assets in the year of purchase, but a full year's charge is made in the year of disposal.

Borrowing costs

General and specific borrowing costs directly attributable to the acquisition and construction of qualifying properties are added to the cost of those properties until such a time as the properties are ready for their intended use or sale. All other borrowing costs are expensed as incurred.

Stocks

Stocks are valued at the lower of cost and net realisable value.

Taxation and deferred tax

Grampian Housing Association Limited has charitable status and is registered with the Office of Scottish Charities Regulator and is therefore exempt from paying Corporation Tax on charitable activities. Kirkgate Developments Limited and TLC Housing Maintenance Limited are still liable to tax.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is recognised in the Statement of Comprehensive Income on revaluations where at the balance sheet date there is a binding agreement to sell the asset and the gain or loss expected to arise on sale has been recognised.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

VAT

The Association is VAT registered, however a large portion of income, namely rents, is exempt for VAT purposes therefore giving rise to a Partial Exemption calculation. Expenditure is shown inclusive of VAT. Kirkgate Developments Limited and TLC Housing Maintenance Limited are part of the same VAT group.

Deposits and liquid resources

Cash comprises cash in hand and deposits repayable on demand less overdrafts repayable on demand. Liquid resources are current asset investments that are disposable without curtailing or disrupting the business and are readily convertible into known amounts of cash at or close to their carrying value.

Leases

All leases are operating leases and the annual rentals are charged to income and expenditure on a straight line basis over the lease term.

Rent free periods or other incentives received for entering into an operating lease are accounted for as a reduction to the expense and are recognised on a straight-line basis over the lease term.

Employee benefits

The costs of short term employee benefits are recognised as a liability and an expense.

Employees are entitled to carry forward up to 5 days of any unused holiday entitlement at the reporting date. The cost of any unused entitlement is recognised in the period in which the employee's services are received.

The best estimate of the expenditure required to settle an obligation for termination benefits is recognised immediately as an expense when the Association is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

Retirement benefits

Defined contribution plans

At 31 March 2023 the Association only operates defined contribution schemes and the amounts charged to income and expenditure are the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

Loan arrangement fees

Loan arrangement fees are amortised over the term of the loan to which they relate and prior year figures are adjusted to reallocate issue costs.

Financial instruments

The Association has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102, in full, to all of its financial instruments. Financial assets and financial liabilities are recognised when the Association becomes a party to the contractual provisions of the instrument and are offset only when the Association currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the assets and settle the liability simultaneously.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (Continued)

. PRINCIPAL ACCOUNTING POLICIES (Continued.)

Financial assets

Debtors which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price. Trade debtors are subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses. Where the arrangement with a trade debtor constitutes a financing transaction, the debtor is initially and subsequently measured at present value of future payments discounted at a market rate of interest for a similar debt instrument.

A provision for impairment of debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in profit or loss for the excess of the carrying value of the trade debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in income and expenditure.

Financial liabilities

Trade creditors payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled. Where the arrangement with a trade creditor constitutes a financing transaction, the creditor is intiially and subsequently measured at the present value of future payments discounted at a market rate of interest for a similar instrument.

Borrowings

Borrowings are initially recognised at the transaction price, including transaction costs, and subsequently measured at amortised cost using the effective interest method. Interest expense is recognised on the basis of the effective interest method and is included in interest payable and other similar charges.

Commitments to receive a loan are measured at cost less impairment.

Derecognition of financial assets and liabilities

A financial asset is derecognised only when the contractual rights to cash flows expire or are settled, or substantially all the risks and rewards of ownership are transferred to another party, or if some significant risks or rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party. A financial liability (or part thereof) is derecognised when the obligation specified in the contract is discharged, cancelled or expires. Any financial impact of discharging a liability is expensed in the year.

Provisions

Provisions are recognised when the Association has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and that obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value for money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Reserves

The Association establishes restricted funds for specific purposes where their use is subject to restrictions imposed by third parties.

Business Combination

Assets and liabilities acquired through a business combination are recognised at fair value. Combinations which are for £nil consideration are treated as a combination that is in substance a gift with any excess of fair value of the assets received over the fair value of the liabilities acquired being recognised as income within the Statement of Comprehensive Income.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT -GROUP 2022 2023 Operating Operating Operating surplus / surplus / Operating (deficit) (deficit) Notes Turnover costs Turnover costs £000 £000 £000 £000 £000 £000 Affordable letting activities 3 21,109 16,121 4,988 19,654 13,521 6,133 Other Activities 4 598 2,966 2,368 2,318 2,359 (41) Total 24,075 18,489 5,586 21,972 15,880 6,092

3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES - GROUP

| | General Needs Housing £000 | Shared Ownership £000 | 2023 Total £000 | 2022 Total £000 |
|---|-------------------------------------|-----------------------------|-----------------------|-----------------------|
| Revenue from Lettings | | | | |
| Rent receivable net of service charges | 17,603 | 1,118 | 18,721 | 17,415 |
| Service charges receivable | 855 | 110 | 965 | 860 |
| Gross income from rent and service charges | 18.458 | 1,228 | 19.686 | 18.275 |
| Less: Rent losses from voids | 268 | 20 | 288 | 234 |
| Income from rents and service charges | 18,190 | 1,208 | 19,398 | 18,041 |
| Grants released from deferred income | 1,605 | 106 | 1,711 | 1,613 |
| Total turnover from affordable letting activities | 19,795 | 1,314 | 21,109 | 19,654 |
| Expenditure on affordable letting activities | | | | |
| Management and maintenance administration costs | 4,939 | 123 | 5,062 | 4,346 |
| Service costs | 1,107 | - | 1,107 | 1,000 |
| Planned and cyclical maintenance, including major repairs | 1,274 | - | 1,274 | 968 |
| Reactive maintenance costs | 2,924 | - | 2,924 | 2,246 |
| Bad Debts - rents and service charges | 421 | 12 | 433 | 80 |
| Depreciation of affordable let properties | 5,162 | 159 | 5,321 | 4,881 |
| Operating costs of affordable letting activities | 15,827 | 294 | 16,121 | 13,521 |
| Operating surplus on affordable letting activities | 3,968 | 1,020 | 4,988 | 6,133 |
| 2022 | 5,053 | 1,080 | | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | | 0 | 2023 Operating | | 0 | 2022 Operating |
|-------------------------------|-------|----------|--------------------|------------------------|----------|--------------------|--------------------------|
| | Notes | Turnover | Operating costs | surplus / (deficit) | Turnover | Operating costs | / surplus ((deficit) |
| | Notes | £000 | £000 | (dencit) £000 | £000 | £000 | (dencit) £000 |
| Affordable letting activities | 3 | 21,109 | 16,121 | 4,988 | 19,654 | 13,521 | 6,133 |
| Other Activities | 4 | 2,141 | 2,022 | 119 | 1,605 | 1,827 | (222) |

3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES - PARENT

| | General Needs Housing £000 | Shared Ownership £000 | 2023 Total £000 | 2022 Total £000 |
|---|-------------------------------------|-----------------------------|-----------------------|-----------------------|
| Revenue from Lettings | | | | |
| Rent receivable net of service charges | 17,603 | 1,118 | 18,721 | 17,415 |
| Service charges receivable | 855 | 110 | 965 | 860 |
| Gross income from rent and service charges | 18,458 | 1,228 | 19,686 | 18,275 |
| Less: Rent losses from voids | 268 | 20 | 288 | 234 |
| Income from rents and service charges | 18,190 | 1,208 | 19,398 | 18,041 |
| Grants released from deferred income | 1,605 | 106 | 1,711 | 1,613 |
| Total turnover from affordable letting activities | 19,795 | 1,314 | 21,109 | 19,654 |
| Expenditure on affordable letting activities | | | | |
| Management and maintenance administration costs | 4,939 | 123 | 5,062 | 4,346 |
| Service costs | 1,107 | - | 1,107 | 1,000 |
| Planned and cyclical maintenance, including major repairs | 1,274 | - | 1,274 | 968 |
| Reactive maintenance costs | 2,924 | - | 2,924 | 2,246 |
| Bad Debts - rents and service charges | 421 | 12 | 433 | 80 |
| Depreciation of affordable let properties | 5,162 | 159 | 5,321 | 4,881 |
| Operating costs of affordable letting activities | 15,827 | 294 | 16,121 | 13,521 |
| Operating surplus on affordable letting activities | 3,968 | 1,020 | 4,988 | 6,133 |
| 2022 | 5,053 | 1,080 | | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES - GROUP

| | Grants from Scottish Ministers £000 | Other revenue grants £000 | Other income £000 | Total Turnover £000 | Operating costs - bad debts £000 | Other operating costs £000 | Operating surplus / (deficit) 2023 £000 | Operating surplus / (deficit) 2022 £000 |
|--|---|------------------------------------|-------------------------|---------------------------|---|-------------------------------------|---|---|
| Wider role activities | - | 220 | - | 220 | - | 649 | (429) | (386) |
| Investment property activities | - | - | 815 | 815 | - | 361 | 454 | 168 |
| Factoring | - | - | 491 | 491 | 33 | 772 | (314) | (247) |
| Contracted out services undertaken for registered social landlords | - | - | 61 | 61 | - | (15) | 76 | 101 |
| Contracted out services undertaken for other organisations | - | - | 260 | 260 | - | 299 | (39) | (169) |
| NSSE/Help to Buy | 1 | 2 | - | 3 | - | - | 3 | 5 |
| Other activities | 131 | | 985 | 1,116 | - | 269 | 847 | 487 |
| Total From Other Activities | 132 | 222 | 2,612 | 2,966 | 33 | 2,335 | 598 | (41) |
| 2022 | 79 | 64 | 2,175 | 2,318 | 37 | 2,322 | (41) | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES - PARENT

| | Grants from Scottish Ministers £000 | Other revenue grants £000 | Other income £000 | Total Turnover £000 | Operating costs - bad debts <u>£000</u> | Other operating costs £000 | Operating surplus / (deficit) 2023 £000 | Operating surplus / (deficit) 2022 £000 |
|---|---|------------------------------------|-------------------------|---------------------------|--|-------------------------------------|---|---|
| Wider role activities | - | 220 | - | 220 | - | 649 | (429) | (386) |
| Factoring Contracted out services undertaken for registered social | - | - | 491 | 491 | 33 | 772 | (314) | (247) |
| landlords | - | - | 53 | 53 | - | - | 53 | 88 |
| Contracted out services undertaken for other organisations | - | - | 258 | 258 | - | 299 | (41) | (169) |
| NSSE/Help to Buy | 1 | 2 | - | 3 | - | - | 3 | 5 |
| Other activities | 131 | - | 985 | 1,116 | - | 269 | 847 | 487 |
| Total From Other Activities | 132 | 222 | 1,787 | 2,141 | 33 | 1,989 | 119 | (222) |
| 2022 | 79 | 64 | 1,462 | 1,605 | 37 | 1,790 | (222) | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 5. OFFICERS' EMOLUMENTS - GROUP | | |
|---|------|------|
| | 2023 | 2022 |
| | £000 | £000 |
| The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Group. | | |
| Aggregate emoluments payable to Officers with emoluments greater than £60,000 | | |
| (excluding pension contributions) | 250 | 427 |
| Pension contributions made on behalf of Officers with emoluments greater than £60,000 | 25 | 32 |
| Compensation payable to Officers for loss of office | | 75 |
| Emoluments payable to Chief Executive (excluding pension contributions) | 100 | 133 |
| Pension contributions paid on behalf of the Chief Executive | 9 | 3 |
| Total emoluments payable to the Chief Executive | 109 | 136 |
| Total emoluments paid to key management personnel | 400 | 459 |

The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:-

| | Number | Number |
|---|--------|--------|
| £60,001 to £70,000 | 3 | 2 |
| £80,001 to £90,000 | - | - |
| £90,001 to £100,000 | 1 | 2 |
| £100,001 to £110,000 | 1 | - |
| £110,001 to £140,000 | - | 1 |
| 5. OFFICERS' EMOLUMENTS - PARENT | | |
| | 2023 | 2022 |
| | £000 | £000 |
| The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Association. | | |
| Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) | 250 | 427 |
| Pension contributions made on behalf of Officers with emoluments greater than £60,000 | 25 | 32 |
| Compensation payable to Officers for loss of office | | 75 |
| Emoluments payable to Chief Executive (excluding pension contributions) | 100 | 133 |
| Pension contributions paid on behalf of the Chief Executive | 9 | 3 |
| Total emoluments payable to the Chief Executive | 109 | 136 |
| Total emoluments paid to key management personnel | 400 | 459 |
| | | |

The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:-

| | Number | Number |
|----------------------|--------|--------|
| £60,001 to £70,000 | 3 | 2 |
| £80,001 to £90,000 | - | - |
| £90,001 to £100,000 | 1 | 2 |
| £100,001 to £110,000 | 1 | - |
| £110,001 to £140,000 | - | 1 |
| | | |
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 6. EMPLOYEE INFORMATION - GROUP | | |
|---|-------|-------|
| | 2023 | 2022 |
| Average monthly symbol of full time as include persons, employed during | No. | No. |
| Average monthly number of full time equivalent persons employed during the year | 124 | 114 |
| Average total number of employees employed during the year | 129 | 121 |
| Staff costs were: | £000 | £000 |
| Wages and salaries | 4,455 | 4,089 |
| National insurance costs | 414 | 373 |
| Pension costs | 370 | 332 |
| | 5,239 | 4,794 |

6. EMPLOYEE INFORMATION - PARENT

| | 2023 No. | 2022 No. |
|---|-------------|-------------|
| Average monthly number of full time equivalent persons employed during the year | 103 | 95 |
| Average total number of employees employed during the year | 108 | 102 |
| Staff costs were: | £000 | £000 |
| Wages and salaries | 3,806 | 3,479 |
| National insurance costs | 362 | 322 |
| Pension costs | 312 | 289 |
| | 4,480 | 4,090 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 7. | GAIN ON SALE OF HOUSING STOCK | | | | |
|----|-------------------------------|-------|-------|-------|-------|
| | | Grou | p | Paren | t |
| | | 2023 | 2022 | 2023 | 2022 |
| | | £000 | £000 | £000 | £000 |
| | Sales proceeds | 2,500 | 3,211 | 2,500 | 3,211 |
| | Cost of sales | 1,849 | 2,466 | 1,849 | 2,466 |
| | Gain on sale of housing stock | 651 | 745 | 651 | 745 |

8. INTEREST PAYABLE AND SIMILAR CHARGES

| | Grou | р | Parent | |
|--|--------------|--------------|--------------|--------------|
| | 2023 £000 | 2022 £000 | 2023 £000 | 2022 £000 |
| On bank loans and overdrafts | 4,310 | 3,194 | 4,309 | 3,194 |
| Other loan Interest | 172 | 1 | 172 | 1 |
| | 4,482 | 3,195 | 4,481 | 3,195 |
| Less: Interest Capitalised on developments | (198) | (171) | (198) | (171) |
| | 4,284 | 3,024 | 4,283 | 3,024 |

The capitalisation rate of capitalised development period interest was 3% (2022 - 2%).

| 9. | SURPLUS FOR THE YEAR | | | | |
|----|--|-------|-------|--------|-------|
| | | Group | | Parent | |
| | | 2023 | 2022 | 2023 | 2022 |
| | Surplus For The Year is stated after charging/(crediting): | £000 | £000 | £000 | £000 |
| | Depreciation - non-current assets | 5,405 | 4,950 | 5,404 | 4,949 |
| | Amortisation of intangible assets | 37 | 28 | 37 | 28 |
| | Auditors' remuneration - audit services | 23 | 20 | 23 | 20 |
| | Auditors' remuneration - other services | 1 | 5 | 1 | 5 |
| | Operating lease rentals - land & buildings | 14 | 15 | 14 | 15 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

10. CORPORATION TAX

| | Group | | |
|---|--------------|--------------|--|
| Analysis of Charge in Year | 2023 £000 | 2022 £000 | |
| <i>Current Tax:</i> Current tax on income for the year Adjustments in respect of previous years | - 8 | - (8) | |
| Total current tax Deferred tax movement | 8 72 | (8) 129 | |
| Tax on surplus on ordinary activities | 80 | 121 | |

Factors affecting the charge charge for the current year

The current tax charge for the year differs from the charge calculated at the UK corporation tax rate of 19% (2022 - 19%). The difference is explained below:

| Surplus on ordinary activities before tax Less current year charity profit | 2023 £000 1,981 (1,772) | 2022 £000 3,960 (3,868) |
|--|--|---|
| Effects of: | 209 | 92 |
| Profit on ordinary activities multipied by standard rate of corporation tax in the | | |
| UK 19% (2022 - 19%) | 46 | 17 |
| Expenses not deductible for tax purposes | 15 | - |
| Adjustments for overprovision in previous years | 8 | - |
| Amounts relating to other comprehensive income or otherwise transferred | (6) | - |
| Adjustments in respect of previous periods | - | - |
| Adjustments closing deferred tax to average rate | 17 | 104 |
| Total current tax charge above | 80 | 121 |

Deferred taxation

| The movement in the deferred taxation account consists of the tax effect of timing differ | ences in respect of | : |
|---|---------------------|------|
| | 2023 | 2022 |
| | £000 | £000 |
| Balance brought forward | 444 | 316 |
| Income and expenditure account movement arising during the year | 80 | 121 |
| Difference in movement between Statement of Financial position and | | |
| Statement of comprehensive income | (8) | 7 |
| Balance carried forward | 516 | 444 |

The balance of the deferred taxation account consists of the tax effect of timing in respect of:

| 2023 £000 | 2022 £000 |
|--------------|--------------------------------|
| 60 | 58 |
| 377 | 377 |
| | |
| 79 | 9 |
| 516 | 444 |
| | £000 60 377 79 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 11. | Intangible assets | Computer software under | Computer | | |
|-----|-------------------------|-------------------------------|----------|--------|--|
| | - Group and parent | construction | software | Total | |
| | COST | £000 | £000 | £000 | |
| | | 22 | 505 | 007 | |
| | At 1 April 2022 | 22 | 585 | 607 | |
| | Additions | 68 | 22 | 90 | |
| | Eliminated on disposals | (22) | (5) | (27) | |
| | At 31 March 2023 | 68 | 602 | 670 | |
| | AMORTISATION | | | | |
| | At 1 April 2022 | - | (471) | (471) | |
| | Charge for year | - | (37) | (37) | |
| | Eliminated on disposal | - | 5 | 5 | |
| | At 31 March 2023 | | (503) | (503) | |
| | NET BOOK VALUE | | | | |
| | At 31 March 2023 | 68 | 99 | 167 | |
| | At 31 March 2022 | 22 | 114 | 136 | |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

12. NON-CURRENT ASSETS

| (a) Housing Properties | Housing Properties | Housing Properties | Shared | |
|-------------------------------------|-----------------------------|--|--------------------------------|---------------|
| Group | Held for Letting £000 | In course of Construction £000 | Ownership Completed £000 | Total £000 |
| COST | 2000 | 2000 | 2000 | 2000 |
| At 1 April 2022 | 292,294 | 18,197 | 20,694 | 331,185 |
| Additions | 4,549 | 9,932 | - | 14,481 |
| Disposals | (1,802) | - | (1,585) | (3,387) |
| Transfers | 17,106 | (17,106) | | |
| At 31 March 2023 | 312,147 | 11,023 | 19,109 | 342,279 |
| DEPRECIATION | | | | |
| At 1 April 2022 | 65,636 | - | 3,262 | 68,898 |
| Charge for Year | 5,162 | - | 159 | 5,321 |
| Transfers | - | - | - | - |
| Disposals | (1,580) | - | (246) | (1,826) |
| At 31 March 2023 | 69,218 | <u> </u> | 3,175 | 72,393 |
| NET BOOK VALUE | | | | |
| At 31 March 2023 | 242,929 | 11,023 | 15,934 | 269,886 |
| At 31 March 2022 | 226,658 | 18,197 | 17,432 | 262.297 |
| At 51 March 2022 | 220,000 | 10,197 | 17,432 | 262,287 |
| | 202 | 2 | 202 | 00 |
| | Component | Joint Science International Science Sc | Component | Improvement / |
| Expenditure on Existing Properties | replacement | Repairs | replacement | Repairs |
| | £000 | £000 | £000 | £000 |
| Amounts capitalised | 3,790 | - | 2,749 | - |
| Amounts charged to the statement of | | | | |
| comprehensive income | - | 1,181 | - | 919 |

Included in the net book value of housing properties are long leasehold properties of £27,114,000 (2022 -£26,431,000). All other housing properties are heritable.

The aggregate amount of finance costs included in the cost of housing properties amounted to £1,143,000 (2022 - £1,028,000).

Development administration costs capitalised amounted to £126,000 (2022 - £76,000) and development allowances amounted to £48,000 (2022 - £86,000).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

12. NON-CURRENT ASSETS (continued)

| (a) Housing Properties Parent | Housing Properties Held for Letting £000 | Housing Properties In course of Construction £000 | Shared Ownership Completed £000 | Total £000 |
|--|--|---|--|--------------------------------------|
| COST At 1 April 2022 Additions Disposals | 292,294 4,549 (1,802) | 18,197 9,932 - | 20,694 - (1,585) | 331,185 14,481 (3,387) |
| Transfers | 17,106 | (17,106) | - | - |
| At 31 March 2023 | 312,147 | 11,023 | 19,109 | 342,279 |
| DEPRECIATION At 1 April 2022 Charge for Year Transfers Disposals At 31 March 2023 | 65,636 5,162 - (1,580) 69,218 | - - - - | 3,262 159 (246) 3,175 | 68,898 5,321 (1,826) 72,393 |
| NET BOOK VALUE At 31 March 2023 At 31 March 2022 | 242,929 226,658 | 11,023 <i>18,197</i> | 15,934 17,432 | 269,886 |

| | 202 | 3 | 2022 | | |
|--|-------------|---------------|-------------|-------------|--|
| | Component | Improvement / | Component | Improvement | |
| Expenditure on Existing Properties | replacement | Repairs | replacement | / Repairs | |
| | £000 | £000 | £000 | £000 | |
| Amounts capitalised Amounts charged to the statement of | 3,790 | - | 2,749 | - | |
| comprehensive income | - | 1,181 | - | 919 | |

Included in the net book value of housing properties are long leasehold properties of $\pounds 27,114,000$ (2022 - $\pounds 26,431,000$). All other housing properties are heritable.

Additions to housing properties include capitalised development administration costs of $\pounds 126,000$ (2022 - $\pounds 76,000$).

The Association's lenders have standard securities over housing property with a carry value of $\pounds 29,942,000$ (2022 - $\pounds 29,512,000$).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

12. NON CURRENT ASSETS (continued)

| ۷. | NON CORRENT ASSETS (C | ontinuea) | | | | |
|----|--------------------------------------|----------------------------|----------------------------------|----------------------------------|-------------------------------|---------------|
| | (b) Other tangible assets - Group | Office Premises £000 | Furniture & Equipment £000 | Machinery & Equipment £000 | Computer Equipment £000 | Total £000 |
| | COST | | | | | |
| | At 1 April 2022 | 3,337 | 400 | 107 | 219 | 4,063 |
| | Additions | - | 4 | - | 12 | 16 |
| | Eliminated on disposals | - | - | (18) | - | (18) |
| | At 31 March 2023 | 3,337 | 404 | 89 | 231 | 4,061 |
| | DEPRECIATION | | | | | |
| | At 1 April 2022 | 1,451 | 398 | 102 | 132 | 2,083 |
| | Charge for year | 55 | 1 | 5 | 23 | 84 |
| | Eliminated on disposals | - | - | (18) | - | (18) |
| | At 31 March 2023 | 1,506 | 399 | 89 | 155 | 2,149 |
| | NET BOOK VALUE | | | | | |
| | At 31 March 2023 | 1,831 | 5 | - | 76 | 1,912 |
| | At 31 March 2022 | 1,886 | 2 | 5 | 87 | 1,980 |
| | | | | | | |

Included in heritable land and buildings is land costing £250,000. Net interest capitalised in tangible fixed assets at 31 March 2023 amounted to £515,000 (2022 - £515,000). Interest of £nil was capitalised in the year (2022 - £nil).

| (b) Other tangible assets - Parent | Office Premises £000 | Furniture & Equipment £000 | Machinery & Equipment £000 | Computer Equipment £000 | Total £000 |
|---------------------------------------|----------------------------|----------------------------------|----------------------------------|-------------------------------|---------------|
| COST | | | | | |
| At 1 April 2022 | 3,337 | 381 | 40 | 219 | 3,977 |
| Additions | - | - | - | 12 | 12 |
| Eliminated on disposals | - | - | | - | - |
| At 31 March 2023 | 3,337 | 381 | 40 | 231 | 3,989 |
| DEPRECIATION | | | | | |
| At 1 April 2022 | 1,451 | 381 | 35 | 132 | 1,999 |
| Charge for year | 55 | - | 5 | 23 | 83 |
| Eliminated on disposals | - | - | - | - | - |
| | | | | . <u> </u> | |
| At 31 March 2023 | 1,506 | 381 | 40 | 155 | 2,082 |
| NET BOOK VALUE | | | | | |
| At 31 March 2023 | 1,831 | - | - | 76 | 1,907 |
| | | | | | |
| At 31 March 2022 | 1,886 | - | 5 | 87 | 1,978 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 13. | FIXED ASSET INVESTMENTS - GROUP AND PARENT | | |
|-----|--|-------|-------|
| | | 2023 | 2022 |
| | | £000 | £000 |
| | Investment properties | 5,649 | 5,728 |
| | | 5,649 | 5,728 |

Subsidiary Undertakings

Grampian Housing Association has the following wholly owned subsidiary undertakings. Kirkgate Developments Limited develops and manages properties for sale, mid-market and market rent properties, as well as developing opportunities for social enterprise and commercial and community facilities. TLC Housing Maintenance Limited provides maintenance services to its parent. Kirkgate Homes Limited and Grampian Community Energy Limited are dormant. The registered offices of the subsidiaries is Huntly House, 74 Huntly Street, Aberdeen, AB10 1TD.

| rofit / |
|----------------------|
| |
| .oss) |
| £000 |
| 90 |
| 2 |
| - |
| - |
| |
| |
| 2022 |
| £000 |
| 582 |
| 146 |
| 728 |
| 20 20 21 50 |

Investment properties, which are all freehold, were valued on a desktop basis at 31 March 2023 by J & E Shepherd, Chartered Surveyors, previously valued by F G Burnett Property Consultants, in accordance with the Royal Institution of Chartered Surveyors ('RICS') Appraisal and Valuation Manual.

On a historical cost basis these fixed assets would have been included at a cost of £3,867,000 (2022 - £3,867,000) and aggregate depreciation of £844,000 (2022 - £818,000).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 14. STOCK AND WORK IN PROGRESS | | | | |
|--------------------------------|-------|------|------|------|
| | GROUP | | PARE | T |
| | 2023 | 2022 | 2023 | 2022 |
| | £000 | £000 | £000 | £000 |
| Properties for sale | 153 | 75 | 153 | 75 |
| Stock of maintenance materials | 513 | 277 | 487 | 239 |
| | 666 | 352 | 640 | 314 |
| | | | | |

| 15. | RECEIVABLE AMOUNTS DUE AFTER MORE T | HAN ONE YEAR | | | |
|-----|-------------------------------------|--------------|------|-------|-------|
| | | GROUP | | PARE | Т |
| | | 2023 | 2022 | 2023 | 2022 |
| | | £000 | £000 | £000 | £000 |
| | Loans due from subsidiary | - | - | 3,125 | 3,194 |
| | | | | | |

Loans to subsidiary companies are at a commercial rate with defined payback terms.

| 16. RECEIVABLES | | | | |
|---|--------------|--------------|--------------|--------------|
| | GROUF | D | PARE | NT |
| | 2023 £000 | 2022 £000 | 2023 £000 | 2022 £000 |
| Gross arrears of rent and service charges | 1,064 | 987 | 1,064 | 987 |
| Less: Provision for doubtful debts | (603) | (544) | (603) | (544) |
| Net arrears of rent and service charges | 461 | 443 | 461 | 443 |
| Social housing grant receivable | 30 | 1,372 | 30 | 1,372 |
| Other receivables | 627 | 676 | 596 | 616 |
| Amounts due from group undertakings | - | - | 151 | 148 |
| | 1,118 | 2,491 | 1,238 | 2,579 |

| 17. CASH AND CASH EQUIVALENTS | | | | |
|-------------------------------|-------|-------|-------|-------|
| | GROUP | | PARE | T |
| | 2023 | 2022 | 2023 | 2022 |
| | £000 | £000 | £000 | £000 |
| Cash at bank and in hand | 5,824 | 4,034 | 5,168 | 3,567 |
| | 5,824 | 4,034 | 5,168 | 3,567 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| | Grou | Group | | Parent | |
|---------------------------------------|-------------------|--------|--------|--------|--|
| | 2023 | 2022 | 2023 | 2022 | |
| | £000 | £000 | £000 | £000 | |
| Bank loans | 2,003 | 29,872 | 1,993 | 29,862 | |
| Trade payables | 1,174 | 1,494 | 1,140 | 1,445 | |
| Rent received in advance | 625 | 488 | 625 | 488 | |
| Other taxation and social security | 16 | 14 | 16 | 14 | |
| Amounts due to group undertakings | - | - | 56 | 35 | |
| Other payables | 78 | 855 | 78 | 855 | |
| Accruals and deferred income | 1,759 | 1,946 | 1,622 | 1,791 | |
| | 5,655 | 34,669 | 5,530 | 34,490 | |
| PAYABLES: AMOUNTS FALLING DUE AFTER M | ORE THAN ONE YEAR | | | | |
| | Grou | up | Paren | t | |
| | 2023 | 2022 | 2023 | 2022 | |
| | £000 | £000 | £000 | £000 | |
| Bank loans | 89,638 | 59,673 | 89,616 | 59,641 | |
| | 89,638 | 59,673 | 89,616 | 59,641 | |
| DEBT ANALYSIS - BORROWINGS | | | | | |
| | Group | | Parent | | |
| | GIU | μp | i aici | | |
| | 2023 | 2022 | 2023 | 2022 | |

| | £000 | £000 | £000 | £000 |
|---|--------|--------|--------|--------|
| Bank Loans | 2000 | 2000 | 2000 | 2000 |
| Amounts due within one year | 2,003 | 29,872 | 1,993 | 29,862 |
| Amounts due in one year or more but less than two years | 2,129 | 1,989 | 2,119 | 1,979 |
| Amounts due in two years or more but less than five years | 7,157 | 5,242 | 7,145 | 5,220 |
| Amounts due in more than five years | 80,352 | 52,442 | 80,352 | 52,442 |
| | 91,641 | 89,545 | 91,609 | 89,503 |

The Association has a number of bank loans the principal terms of which are as follows:

| | Number of Properties | Effective Interest | Maturity | Variable or |
|------------------------------------|-------------------------|-----------------------|----------|-------------|
| Lender | Secured | Rate | (Year) | Fixed |
| Nationwide | 45 | SONIA + 0.35% | 2026 | Variable |
| Bank of Scotland - Syndicate | 1,028 | 6.0% | 2032 | Fixed |
| Bank of Scotland - Syndicate | - | 5.9% | 2032 | Fixed |
| Bank of Scotland - Syndicate | - | 5.5% | 2025 | Fixed |
| Bank of Scotland - Syndicate | - | SONIA + 1% | 2025 | Variable |
| Royal Bank of Scotland - Syndicate | - | 5.5% | 2032 | Fixed |
| Royal Bank of Scotland | 1,327 | 4.9% | 2037 | Fixed |
| Royal Bank of Scotland | - | 4.8% | 2036 | Fixed |
| Royal Bank of Scotland | - | SONIA + 1.6% | 2047 | Variable |
| Royal Bank of Scotland | - | SONIA + 1.4% | 2047 | Variable |
| THFC | 113 | 3.5% | 2043 | Fixed |
| HEEPS | - | 0.0% | 2028 | N/A |

During 2022, a cash charge was created between THFC (Social Housing Finance) Limited and Grampian Housing Association Limited, whereby the Association maintains a minimum balance of £251,474 (2022 - £nil) on a specific deposit account.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

21. DEFERRED INCOME - GROUP AND PARENT

| | Social Housing Grants £000 | Other Housing Grants £000 | Total £000 |
|-------------------------|-------------------------------------|------------------------------------|---------------|
| Capital grants received | | | |
| At 1 April 2022 | 171,609 | 11,040 | 182,649 |
| Additions in the year | 7,490 | - | 7,490 |
| Eliminated on disposal | (640) | (10) | (650) |
| At 31 March 2023 | 178,459 | 11,030 | 189,489 |
| Amortisation | | | |
| At 1 April 2022 | 22,327 | 1,694 | 24,021 |
| Amortisation in year | 1,605 | 106 | 1,711 |
| Eliminated on disposal | (163) | (3) | (166) |
| At 31 March 2023 | 23,769 | 1,797 | 25,566 |
| Net book value | | | |
| At 31 March 2023 | 154,690 | 9,233 | 163,923 |
| At 31 March 2022 | 149,282 | 9,346 | 158,628 |
| | | | |

This is expected to be released to the Statement of Comprehensive Income in the following years:

| | 2023 | 2022 |
|-----------------------------------|---------|---------|
| | £000 | £000 |
| Amounts due within one year | 1,711 | 1,613 |
| Amounts due in more than one year | 162,212 | 157,015 |
| | 163,923 | 158,628 |

| PARENT | |
|--------|------------------------------------|
| | |
| 2023 | 2022 |
| £ | £ |
| 58 | 71 |
| 3 | 1 |
| (6) | (14) |
| 55 | 58 |
| | 2023 £ 58 3 (6) |

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

23. STATEMENT OF CASH FLOWS - GROUP

| Reconciliation of net cash flow to movement in net | | | | |
|--|---------|----------|----------|----------|
| debt | | 2023 | | 2022 |
| | £000 | £000 | £000 | £000 |
| Increase / (decrease) in cash | 1,790 | | (143) | |
| Cashflow from change in net debt | (2,096) | | (5,690) | |
| Movement in net debt during the year | | (306) | <u> </u> | (5,833) |
| Net debt at 1 April | | (85,511) | | (79,678) |
| Net debt at 31 March | | (85,817) | | (85,511) |
| | | | | |

| 2 <i>0</i> 23 £000 |
|-----------------------|
| 824 |
| ,824 |
| ,003) |
| ,638) |
| ,817) |
| , |

23. STATEMENT OF CASH FLOWS - PARENT

| | 2023 | | 2022 |
|---------|----------|---------------------------------------|---|
| £000 | £000 | £000 | £000 |
| 1,601 | | (85) | |
| (2,106) | | (5,698) | |
| | (505) | | (5,783) |
| | (85,936) | | (80,153) |
| | (86,441) | | (85,936) |
| | 1,601 | 1,601 (2,106) (505) (85,936) | £000 £000 £000 1,601 (85) (2,106) (505) (85,936) (85,936) |

| Analysis of changes in net debt | At 01 April 2022 £000 | Cashflows £000 | Other Changes £000 | At 31 March 2023 £000 |
|---|------------------------------|-----------------------|--------------------------|-----------------------------|
| Cash at bank and in hand | <u>3,567</u> <u>3,567</u> | <u>1,601</u> 1,601 | | <u>5,168</u> 5,168 |
| Debt: Due within one year Due after more than one year | (29,862) (59,641) | (2,106) | 29,975 (29,975) | (1,993) (89,616) |
| Net Debt | (85,936) | (505) | - | (86,441) |

| 24. CAPITAL COMMITMENTS - GROUP AND PARENT | | |
|---|--------|--------|
| | 2023 | 2022 |
| | £000 | £000 |
| Capital Expenditure that has been contracted for but has not been provided for in the | | |
| financial statements | 49,986 | 45,752 |

The above commitments will be financed by a mixture of public grant, private finance and the Association's own resources.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 25. | COMMITMENTS UNDER OPERATING LEASES - GROUP AND PARENT | | |
|-----|---|--------------|--------------|
| | | 2023 £000 | 2022 £000 |
| | At the year end, the total minimum lease payments under non-cancellable operating leases were as follows: | | |
| | Land and Buildings Expiring in the next year | <u> </u> | 9 |

26. DETAILS OF ASSOCIATION

The Association is a Registered Society registered with the Financial Conduct Authority and is domiciled in Scotland.

The Association's principal place of business is Huntly House, 74 Huntly Street, Aberdeen, AB10 1TD.

The Association is a Registered Social Landlord and Scottish Charity that owns and manages social housing property in Aberdeen, Aberdeenshire & Moray.

27. BOARD OF MANAGEMENT MEMBER EMOLUMENTS - GROUP AND PARENT

Board of Management members received £132 (2022 - £nil) in the year by way of reimbursement of expenses. No remuneration is paid to Board of Management members in respect of their duties to the Association.

| 28. PROVISIONS FOR LIABILITIES AND CHARGES - GROUP | | |
|--|------|------|
| | 2023 | 2022 |
| | £ | £ |
| Deferred Tax and Holiday Pay | | |
| At 1 April | 565 | 462 |
| Increase / (decrease) in provision | 67 | 103 |
| At 31 March | 632 | 565 |
| | | |

At the year end the balance of provisions was split \pounds 516,000 (2022 - \pounds 444,000) for deferred tax and \pounds 116,000 (2022 - \pounds 121,000) for holiday pay.

| 29. PROVISIONS FOR LIABILITIES AND CHARGES - PARENT | | |
|---|-----------|-----------|
| | 2023 £ | 2022 £ |
| Holiday Pay | | |
| At 1 April | 121 | 150 |
| Increase / (decrease) in provision | (6) | (29) |
| At 31 March | 115 | 121 |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 30 HOUSING STOCK - GROUP | | |
|--|-------------|-------------|
| The number of units of accommodation in management at the year end was:- | 2023 No. | 2022 No. |
| General needs | 3,823 | 3,712 |
| Non-social | 32 | 32 |
| Shared ownership | 375 | 405 |
| Units under development | 434 | 365 |
| | 4,664 | 4,514 |

Housing units managed by the Association and leased to its subsidary:

| Name of Organisation | Number of Units | |
|-------------------------------|-----------------|-------------|
| | 2023 No. | 2022 No. |
| Kirkgate Developments Limited | 203 | 196 |

31 RELATED PARTY TRANSACTIONS

Members of the Board of Management are related parties of the Association as defined by Financial Reporting Standard 102.

Any transactions between the Association and any entity with which a Board of Management member has a connection with is made at arm's length and is under normal commercial terms.

Transactions with Board of Management members (and their close family) were as follows:

| | 2023 | 2022 |
|---|-------|-------|
| | £ | £ |
| Rent received from tenants on the Board of Management and their close | | |
| family members | 6,198 | 5,849 |
| Factoring charges received from factored owners on the Board of | | |
| Management and their close family members | 1,022 | 826 |
| | | |

The Chief Executive is a member of the Housemark Scotland Advisory Board. During the year transactions were effected in relation to Housemark for annual subscription and other costs amounting to £nil (2022: £8,396).

A member of the board is a Board member of the Policy council at Aberdeen and Grampian Chamber of Commerce and there was an amount of nil (2022: £1,296) paid in relation to a membership fee.

The company has taken the exemption available under Section 33 of FRS102 in relation to disclosing related party transactions with Kirkgate Developments Limited and TLC Housing Management Limited.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 NOTES TO THE FINANCIAL STATEMENTS (continued)

32. RETIREMENT BENEFITS

Grampian Housing Association participates in a defined contribution pension scheme for all qualifying employees in the United Kingdom. The assets of the scheme are held separately from those of the Association in an independently administered fund. The contributions payable by the Association charged to the statement of comprehensive income amounted to £312,000 (2022 - £289,000). This increase is due to the Association operating a salary sacrifice scheme.

No other post-retirement benefits are provided. The schemes are fully funded schemes.